

Charter school

Concordia Charter School, Inc.

Charter name



d.b.a. (as applicable)

County Maricopa

CTDS number 078530000

FY 2024
State of Arizona
Charter School Annual Financial Report

We, the Governing Board of the Charter School, hereby certify the Annual Financial Report and School Level Reporting form per A.R.S. §§15-183(E)(6) and 15-904 for Fiscal Year 2024.

| | |
|--------|-------|
| _____ | |
| _____ | |
| _____ | |
| _____ | |
| _____ | |
| _____ | |
| _____ | |
| _____ | |
| Signed | Title |

The annual financial report file(s) for FY 2024 uploaded to the Arizona Department of

Education's website on 10/15/24 contain(s) the data for the annual financial report described at left.

| | |
|--------------------------------------|--------------------------------------|
| _____ | <u>roushmeier@concordiacharter.o</u> |
| Charter school official signature | Email |
| <u>Margaret Roush-Meier</u> | |
| Charter school official (typed name) | |
| _____ | <u>k.rogers@asu.edu</u> |
| Charter school official signature | Email |
| <u>Kathleen Rogers</u> | |
| Charter school official (typed name) | |

| | |
|---|---------------------|
| Total expenses by project | |
| 1. Schoolwide and Other Special Projects (from page 2, line 33) | \$ <u>1,142,767</u> |
| 2. Classroom Site Project (from page 2, line 34) | \$ <u>84,055</u> |

Revenue

1000 Local sources

| | Actual | |
|---|---------------|-----|
| 1. 1310 Tuition from individuals | 0 | 1. |
| 2. 1320 Tuition from other Arizona schools or districts | 0 | 2. |
| 3. 1410 Transportation fees from individuals | 0 | 3. |
| 4. 1420 Transportation fees from other Arizona schools or districts | 0 | 4. |
| 5. 1500 Earnings on investments | 9,632 | 5. |
| 6. 1600 Food service (from Food Service AFR, line 2) | 0 | 6. |
| 7. 1700 School activities | 1,130 | 7. |
| 8. 1750 Revenue from enterprise activities | 0 | 8. |
| 9. 1790 Extracurricular activities fees tax credit | 4,900 | 9. |
| 10. 1800 Revenue from community services activities | 0 | 10. |
| 11. 1900 Other revenues and gains from local sources | 3,858 | 11. |
| 12. 1920 Contributions and donations from private sources | 6,170 | 12. |
| 13. Other revenue from local sources (specify) | 0 | 13. |
| 14. Total Local Revenue (lines 1-13) | 25,690 | 14. |

| |
|--|
| 1600 Food service revenues (from accounting data) |
| \$0 |

2000 Intermediate sources

| | | |
|---|---|-----|
| 15. 2100 Unrestricted | 0 | 15. |
| 16. 2200 Restricted | 0 | 16. |
| 17. Other revenue from intermediate sources (specify) | 0 | 17. |
| 18. Total Intermediate Revenue (lines 15-17) | 0 | 18. |

3000 State sources

| | | |
|--|---------|-----|
| 19. 3110 State Equalization Assistance | 783,278 | 19. |
| 20. 3130-3150 Other unrestricted | 5,936 | 20. |
| 21. 3200 Restricted | 115,321 | 21. |
| 22. 3900 Revenue for/on behalf of the school | 0 | 22. |
| 23. Other revenue from State sources (specify) | 0 | 23. |
| 24. Total State Revenue (lines 19-23) | 904,535 | 24. |

4000 Federal sources

| | | |
|---|---------|-----|
| 25. 4100, 4300 Unrestricted/restricted received directly from the federal government | 0 | 25. |
| 26. 4200, 4500 Unrestricted/restricted received from the federal government through the State | 281,382 | 26. |
| 27. 4700 Revenue received from the federal government through other intermediate agencies | 0 | 27. |
| 28. 4800 Federal impact aid | 0 | 28. |
| 29. 4900 Revenue for/on behalf of the school | 0 | 29. |
| 30. Other revenue from federal sources (specify) | 0 | 30. |
| 31. Total Federal Revenue (lines 25-30) | 281,382 | 31. |

| | | |
|---|-----------|-----|
| 32. Total revenue from all sources (lines 14, 18, 24, and 31) | 1,211,607 | 32. |
|---|-----------|-----|

| Expenses | | Salaries 6100 | Employee benefits 6200 | Purchased services 6300, 6400, 6500 | Supplies 6600 | Other 6800 | Totals | | | % Increase/ decrease in actual | |
|---|-----|------------------|------------------------------|---|------------------|---------------|-----------|-----------|----------------------|--------------------------------------|----------|
| | | | | | | | Budget | Actual | Prior year actual | | |
| 1000 Schoolwide Project and 1500-1999 Other Special Projects | | | | | | | | | | | |
| 100 Regular education | | | | | | | | | | | |
| 1000 Instruction | 1. | 332,578 | 58,395 | 1,793 | 19,657 | (2,220) | 383,601 | 410,203 | 441,588 | | -7.11% |
| 2000 Support services | | | | | | | | | | | |
| 2100 Students | 2. | 41,640 | 1,899 | 11,232 | 3,571 | 3,139 | 37,674 | 61,481 | 19,689 | | 212.26% |
| 2200 Instruction | 3. | 53,743 | 4,113 | 56 | 370 | 0 | 75,284 | 58,282 | 809 | | 7104.20% |
| 2300 General administration | 4. | 0 | 0 | 0 | 28 | 0 | 250 | 28 | 84,901 | | -99.97% |
| 2400 School administration | 5. | 84,743 | 18,324 | 414 | 6,681 | 0 | 90,247 | 110,162 | 120,931 | | -8.91% |
| 2500 Central services | 6. | 24,415 | 5,390 | 76,563 | 911 | 2,658 | 104,408 | 109,937 | 94,794 | | 15.97% |
| 2600 Operation & maintenance of plant | 7. | 37,766 | 8,641 | 95,549 | 8,660 | 0 | 122,527 | 150,616 | 160,610 | | -6.22% |
| 2900 Other support services | 8. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 3000 Operation of noninstructional services | 9. | 70,189 | 11,309 | 10,620 | 63,531 | 739 | 108,604 | 156,388 | 203,852 | | -23.28% |
| 4000 Facilities acquisition & construction | 10. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 5000 Debt service | 11. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 610 School-sponsored cocurricular activities | 12. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 620 School-sponsored athletics | 13. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 630 Other instructional programs | 14. | 0 | 0 | 0 | 0 | 0 | | 0 | 0 | | |
| 700, 800, 900 Other programs | 15. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| Subtotal (lines 1-15) | 16. | 645,074 | 108,071 | 196,227 | 103,409 | 4,316 | 922,595 | 1,057,097 | 1,127,174 | | -6.22% |
| 200 Special education | | | | | | | | | | | |
| 1000 Instruction | 17. | 26,577 | 7,629 | 0 | 12 | 0 | 35,195 | 34,218 | 4,477 | | 664.31% |
| 2000 Support services | | | | | | | | | | | |
| 2100 Students | 18. | 0 | 0 | 4,576 | 475 | 0 | 0 | 5,051 | 17,978 | | -71.90% |
| 2200 Instruction | 19. | 0 | 0 | 250 | 0 | 0 | 0 | 250 | 32,728 | | -99.24% |
| 2300 General administration | 20. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 2400 School administration | 21. | 27,210 | 6,359 | 0 | 0 | 0 | 32,533 | 33,569 | 7,015 | | 378.53% |
| 2500 Central services | 22. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,857 | | -100.00% |
| 2600 Operation & maintenance of plant | 23. | 0 | 0 | 0 | 0 | 0 | 4,933 | 0 | 0 | | 0.00% |
| 2900 Other support services | 24. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 3000 Operation of noninstructional services | 25. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 4000 Facilities acquisition & construction | 26. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 5000 Debt service | 27. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| Subtotal (lines 17-27) | 28. | 53,787 | 13,988 | 4,826 | 487 | 0 | 72,661 | 73,088 | 73,055 | | 0.05% |
| 400 Pupil transportation | 29. | 0 | 0 | 679 | 133 | 0 | 4,000 | 812 | 757 | | 7.27% |
| 530 Dropout prevention programs | 30. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 540 Joint career & technical ed. & vocational ed. center | 31. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| 550 K-3 Reading | 32. | 10,934 | 836 | 0 | 0 | 0 | 23,126 | 11,770 | 11,365 | | 3.56% |
| Subtotal (lines 16 and 28-32) | 33. | 709,795 | 122,895 | 201,732 | 104,029 | 4,316 | 1,022,382 | 1,142,767 | 1,212,351 | | -5.74% |
| Classroom Site Project (from page 3, lines 6 and 8) | 34. | 77,688 | 6,367 | 0 | 0 | 0 | 89,565 | 84,055 | 90,218 | | -6.83% |
| Instructional Improvement Project | 35. | | | | | | 3,536 | 5,484 | 7,589 | | -27.74% |
| English Language Learner Project (from page 5, line 14) | 36. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| Compensatory Instruction Project (from page 5, line 28) | 37. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0.00% |
| Federal and State Projects (from page 8, line 33) | 38. | | | | | | 150,319 | 62,370 | 77,212 | | -19.22% |
| Total (lines 33-38) | 39. | | | | | | 1,265,802 | 1,294,676 | 1,387,370 | | -6.68% |

| Expenses | | Salaries 6100 | Employee benefits 6200 | Purchased services 6300, 6400, 6500 | Supplies 6600 | Totals | |
|--|----|------------------|------------------------------|---|------------------|--------|--------|
| | | | | | | Budget | Actual |
| Classroom Site Project 1010 | | | | | | | |
| 1000 Instructions | 1. | 77,688 | 6,367 | 0 | 0 | 89,565 | 84,055 |
| 2100 Support services—students | 2. | 0 | 0 | 0 | 0 | 0 | 0 |
| 2200 Support services—instructions | 3. | 0 | 0 | 0 | 0 | 0 | 0 |
| 2300 Support services—general administration | 4. | | | 0 | | 0 | 0 |
| 3300 Community services operation | 5. | 0 | 0 | 0 | | 0 | 0 |
| Total Classroom Site Project (lines 1-5) | 6. | 77,688 | 6,367 | 0 | 0 | 89,565 | 84,055 |

| Classroom Site Project 1010 property payments | | Budget | Actual |
|---|----|--------|--------|
| Property disbursements | 7. | 0 | 0 |
| Interest 6850 | 8. | 0 | 0 |
| Redemption of principal | 9. | 0 | 0 |

| Additional Classroom Site Project information | | Classroom Site Project 1010 |
|--|-----|--------------------------------|
| Beginning project balance | 10. | (3,828) |
| Revenues | 11. | 79,847 |
| Interest earned | 12. | 0 |
| Total revenues (lines 11 and 12) | 13. | 79,847 |
| Total available (lines 10 and 13) | 14. | 76,019 |
| Expenses (from lines 6, 7, 8, and 9) | 15. | 84,055 |
| Ending project balance (line 14 minus line 15) | 16. | (8,036) |

| Expenses | Instruction 1000 | Support services 2000 | Totals | |
|--|---------------------|-----------------------------|--------|----------|
| | | | Budget | Actual |
| Instructional Improvement Project 1020 | | | | |
| Teacher compensation increases | 1. 3,233 | 0 | 3,536 | 3,233 1. |
| Class size reduction | 2. 0 | | 0 | 0 2. |
| Dropout prevention programs | 3. 0 | 0 | 0 | 0 3. |
| Instructional improvement programs | 4. 2,251 | 0 | 0 | 2,251 4. |
| Total Inst. Imp. expenses (lines 1-4, should equal line 9 below) | 5. 5,484 | 0 | 3,536 | 5,484 5. |

| Additional Instructional Improvement Project information | | Actual |
|--|-----|----------|
| Beginning project balance | 6. | 0 6. |
| Revenues | 7. | 5,484 7. |
| Total available (lines 6 and 7) | 8. | 5,484 8. |
| Expenses (line 5 above) | 9. | 5,484 9. |
| Ending project balance (line 8 minus line 9) | 10. | 0 10. |

| Arizona Industry Credentials Incentive Project—detailed expenses | | Budget | Actual |
|--|----|--------|--------|
| Teacher instructional costs and professional development | 1. | | 0 1. |
| Student cost of certification, credentialing or licensure | 2. | | 0 2. |
| Developmental costs | 3. | | 0 3. |
| Instructional hardware, software or supplies | 4. | | 0 4. |
| Career exploration | 5. | | 0 5. |
| Total Arizona Industry Credentials Incentives expenses | 6. | 0 | 0 6. |

| Revenues and expenses | Beginning project balance | Actual revenues | Salaries 6100 | Employee benefits 6200 | Purchased services 6300, 6400, 6500 | Supplies 6600 | Other 6800 | Total expenses | | Ending project balance |
|---|---------------------------|-----------------|---------------|------------------------|-------------------------------------|---------------|------------|----------------|--------|------------------------|
| | | | | | | | | Budget | Actual | |
| English Language Learner Project—1071 | | | | | | | | | | |
| Revenues | | | | | | | | | | |
| 3200 Restricted revenue from State sources | 1. | 0 | | | | | | | | 1. |
| 1500 Earnings on investments | 2. | 0 | | | | | | | | 2. |
| Total revenues (lines 1 and 2) | 3. | 0 | | | | | | | | 3. |
| Expenses | | | | | | | | | | |
| 260 Special education—ELL incremental costs | | | | | | | | | | |
| 1000 Instruction | 4. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4. |
| 2000 Support services | | | | | | | | | | |
| 2100 Students | 5. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5. |
| 2200 Instruction | 6. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 6. |
| 2300 General administration | 7. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7. |
| 2400 School administration | 8. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 8. |
| 2500 Central services | 9. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 9. |
| 2600 Operation & maintenance of plant | 10. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10. |
| 2900 Other support services | 11. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 11. |
| Program 260 subtotal (lines 4-11) | 12. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 12. |
| 430 Pupil transportation—ELL incremental costs | | | | | | | | | | |
| 2000 Support services | | | | | | | | | | |
| 2700 Student transportation | 13. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 13. |
| Total (lines 12 and 13) | 14. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 14. |
| Compensatory Instruction Project—1072 | | | | | | | | | | |
| Revenues | | | | | | | | | | |
| 3200 Restricted revenue from State sources | 15. | 0 | | | | | | | | 15. |
| 1500 Earnings on investments | 16. | 0 | | | | | | | | 16. |
| Total revenues (lines 15 and 16) | 17. | 0 | | | | | | | | 17. |
| Expenses | | | | | | | | | | |
| 265 Special education—ELL compensatory instruction | | | | | | | | | | |
| 1000 Instruction | 18. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 18. |
| 2000 Support services | | | | | | | | | | |
| 2100 Students | 19. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 19. |
| 2200 Instruction | 20. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 20. |
| 2300 General administration | 21. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 21. |
| 2400 School administration | 22. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 22. |
| 2500 Central services | 23. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 23. |
| 2600 Operation & maintenance of plant | 24. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 24. |
| 2900 Other support services | 25. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 25. |
| Program 265 subtotal (lines 18-25) | 26. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 26. |
| 435 Pupil Trans.—ELL compensatory instruction | | | | | | | | | | |
| 2000 Support services | | | | | | | | | | |
| 2700 Student transportation | 27. | | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 27. |
| Total (lines 26 and 27) | 28. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 28. |

A. Cash balance July 1, 2023 June 30, 2024
 \$ 645,366 \$ 556,867

| | Budget | Actual |
|--------------------------|--------|--------|
| 1. Nonfederal | 12,500 | 15,500 |
| 2. Federal | 0 | 0 |
| 3. Total (lines 1 and 2) | 12,500 | 15,500 |

| | Budget | Actual |
|---|--------|---------|
| 1. 0181 Intangible assets | 0 | 0 |
| 2. 0191 Land and land improvements | 0 | 0 |
| 3. 0192 Site improvements | 0 | 0 |
| 4. 0194 Buildings and building improvements | 0 | 46,335 |
| 5. 0196 Equipment | 69,171 | 69,171 |
| 6. 0198 Construction in progress | 0 | 0 |
| 7. Total capital acquisitions (lines 1-6) | 69,171 | 115,506 |

| | |
|---|------------|
| 1. 0181 Intangible assets | \$ 0 |
| 2. 0191 Land and land improvements | \$ 0 |
| 3. 0192 Site improvements | \$ 0 |
| 4. 0194 Buildings and building improvements | \$ 385,480 |
| 5. 0196 Equipment | \$ 207,202 |
| 6. 0198 Construction in progress | \$ 0 |
| 7. Total (lines 1-6) | \$ 592,682 |

| | |
|---|--------------|
| 1. Classroom instruction excluding classroom supplies (function 1000, except line 2 amount) | \$ 548,181 |
| 2. Classroom supplies (function 1000, object code 6600) | \$ 21,831 |
| 3. Administration (functions 2300, 2400, 2500, and 2900) | \$ 255,296 |
| 4. Support services—students (function 2100) | \$ 84,172 |
| 5. All other support services and operations (functions 2200, 2600, 2700, 3100, and 3400) | \$ 387,399 |
| 6. Total (lines 1-5) | \$ 1,296,879 |
| 7. Current expenses from federal sources | \$ 140,328 |
| 8. Current expenses from State and local sources | \$ 1,156,551 |

Supplementary information

| | |
|--|-----------|
| 1. Number of full-time equivalent certified teachers | 3 |
| 2. Number of full-time equivalent noncertified teachers | 5 |
| 3. Number of full-time equivalent contract teachers | 0 |
| 4. Number of schools | 1 |
| 5. Actual days in session | 146 |
| 6. Tuition expense (except payments to other Arizona schools or districts) | \$ 0 |
| 7. Tuition expense (paid to other Arizona schools or districts) | \$ 0 |
| 8. Textbooks (function 1000, object code 6642) | \$ 13,227 |

| | | | | | |
|---|---------|---------|---|-------|---|
| 1. Regular education | 140,470 | 228,559 | 0 | 6,125 | 0 |
| 2. Special education | 0 | 0 | 0 | 0 | 0 |
| 3. Vocational education | 0 | 0 | 0 | 0 | 0 |
| 4. Other programs | 0 | 0 | 0 | 0 | 0 |
| 5. Cocurr. act., athletics, & other (program 600) | 0 | 0 | 0 | 0 | 0 |

| Teacher salaries (function 1000) | Certified teachers (object 6112) | Noncertified teachers (object 6152) | Certified substitutes (object 6113) | Noncertified substitutes (object 6153) | Contract teachers (object 6325) |
|---|----------------------------------|-------------------------------------|-------------------------------------|--|---------------------------------|
| 1. Regular education | 140,470 | 228,559 | 0 | 6,125 | 0 |
| 2. Special education | 0 | 0 | 0 | 0 | 0 |
| 3. Vocational education | 0 | 0 | 0 | 0 | 0 |
| 4. Other programs | 0 | 0 | 0 | 0 | 0 |
| 5. Cocurr. act., athletics, & other (program 600) | 0 | 0 | 0 | 0 | 0 |

| | |
|---|-----------|
| 1. Average salary of all teachers employed in FY 2024 | \$ 53,526 |
| 2. Average salary of all teachers employed in FY 2023 | \$ 52,138 |
| 3. Increase in average teacher salary from FY 2023 | \$ 1,388 |
| 4. Percentage increase | \$ 2.7% |

Comments on average salary calculation (optional):

These salaries do NOT include stipends or performance pay

Supplementary information (Cont'd)

A. Enrollment of gifted pupils by grade

| Areas of identification | Grade | | | | | | | | | | | | Total | | | |
|---|-------|---|---|---|---|---|---|---|---|---|----|----|-------|----|---|----|
| | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | | 12 | | |
| 1. Quantitative reasoning | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 1. |
| 2. Verbal reasoning | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2. |
| 3. Nonverbal reasoning | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3. |
| 4. Total duplicated enrollment (lines 1-3) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 4. |

B. Expenses for gifted pupils
(elementary & secondary)

| | |
|--|------|
| Actual expenses for all gifted programs: | |
| K-8 | \$ 0 |
| 9-12 | \$ 0 |
| Total | \$ 0 |

0

C. Special education programs by type

| | Program 200 budget | Program 200 actual | |
|--|--------------------------|--------------------------|----|
| 1. Total all disability classifications | 72,661 | 73,088 | 1. |
| 2. Gifted education | 0 | 0 | 2. |
| 3. ELL incremental costs | 0 | 0 | 3. |
| 4. ELL compensatory instruction | 0 | 0 | 4. |
| 5. Remedial education | 0 | 0 | 5. |
| 6. Vocational and technical education | 0 | 0 | 6. |
| 7. Career education | 0 | 0 | 7. |
| 8. Total (lines 1-7) | 72,661 | 73,088 | 8. |
| 9. Expenses incurred for transporting students with disabilities (as defined in A.R.S. §15-761) unique to the IEP | 0 | 0 | 9. |

| Federal and State projects | | Beginning balance actual | Adjusted Beginning Project Balance | Revenue actual | Indirect costs actual | Reversions actual | Expenses | | Redemption of principal | Capital acquisitions actual | Ending balance actual |
|--|-----|--------------------------|------------------------------------|----------------|-----------------------|-------------------|----------|---------|-------------------------|-----------------------------|-----------------------|
| | | | | | | | Budget | Actual | | | |
| Federal projects | | | | | | | | | | | |
| 1100-1130 ESEA Title I—Helping Disadvantaged Children | 1. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1140-1150 ESEA Title II—Prof. Dev. And Technology | 2. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1160 ESEA Title IV—21st Century Schools | 3. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1170-1180 ESEA Title V—Promote Informed Parent Choice | 4. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1190 ESEA Title III—Limited Eng. & Immigrant Students | 5. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1200 ESEA Title VII—Indian Education | 6. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1210 ESEA Title VI—Flexibility and Accountability | 7. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1220 IDEA, Part B, including ARP—IDEA Grants | 8. | 3,943 | 0 | 17,639 | 0 | 0 | 15,742 | 17,639 | | 0 | 0 |
| 1230 Johnson-O'Malley | 9. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1240 Workforce Investment Act | 10. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1250 AEA—Adult Education | 11. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1260-1270 Vocational Education—Basic Grants | 12. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1280 ESEA Title X—Homeless Education | 13. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1290 Medicaid Reimbursement | 14. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1300 Charter School Implementation Project (Stimulus) | 15. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 13__ Impact Aid | 16. | 0 | 0 | 0 | 0 | 0 | 0 | 0 | | 0 | 0 |
| 1310-1399 Other Federal Projects | 17. | 49,792 | (22,076) | 51,818 | 0 | 0 | 134,577 | 29,742 | 0 | 0 | 0 |
| Total federal projects (lines 1-17) | 18. | 53,735 | (22,076) | 69,457 | 0 | 0 | 150,319 | 47,381 | 0 | 0 | 0 |
| Total COVID-19 federal relief projects included above | | 19. | (3,781) | (23,676) | 38,372 | 0 | 0 | 14,696 | 0 | 0 | 0 |
| State projects | | | | | | | | | | | |
| 1400 Vocational Education | 20. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1410 Early Childhood Block Grant | 21. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1420 Extended School Year—Pupils with Disabilities | 22. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1425 Adult Basic Education | 23. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1430 Chemical Abuse Prevention Programs | 24. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1435 Academic Contests | 25. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1450 Gifted Education | 26. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1456 College Credit Exam Incentives | 27. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1460 Environmental Special Plate | 28. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1465 Charter School Stimulus Fund | 29. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 14_ Arizona Industry Credentials Incentive | 30. | 0 | 0 | 0 | | 0 | 0 | 0 | 0 | 0 | 0 |
| 1470-1499 Other State Projects | 31. | 10,434 | 0 | 14,989 | | 0 | 0 | 14,989 | 0 | 0 | 0 |
| Total State projects (lines 20-31) | 32. | 10,434 | 0 | 14,989 | | 0 | 0 | 14,989 | 0 | 0 | 0 |
| Total federal and State projects (lines 18 and 32) | | 33. | 64,169 | (22,076) | 84,446 | 0 | 0 | 150,319 | 62,370 | 0 | 0 |

Additional information for National Public Education Financial Survey Reporting

| | | Programs 100-630 | | | | | | | |
|---|------------------|------------------------------|--|------------------|--------------------------|-----------------------|---|---------------------------|--|
| | Salaries 6100 | Employee benefits 6200 | Purchased services 6300, 6400, 6500 | Supplies 6600 | Dues and fees 6810 | Miscellaneous 6890 | Other 6800 (excluding 6810, 6850 and 6890) | Property disbursements | |
| 1. 1000 Instruction | 462,341 | 74,430 | 13,629 | 21,831 | 0 | (2,220) | 0 | 0 | |
| 2. 2000 Support services | | | | | | | | | |
| 2100 Students | 41,640 | 1,899 | 33,447 | 4,046 | 0 | 3,139 | 0 | 0 | |
| 2200 Instruction | 53,743 | 4,113 | 711 | 370 | 0 | 0 | 0 | 0 | |
| 2300 General administration | 0 | 0 | 0 | 28 | 0 | 0 | 0 | 0 | |
| 2400 School administration | 111,954 | 24,683 | 414 | 6,681 | 0 | 0 | 0 | 0 | |
| 2500, 2900 Central services, other support services | 24,415 | 5,390 | 78,163 | 911 | 2,640 | 0 | 18 | 0 | |
| 2600 Operation & maintenance of plant | 37,766 | 8,641 | 108,995 | 8,660 | 0 | 0 | 0 | 0 | |
| 2700 Student transportation | 0 | 0 | 2,879 | 133 | 0 | 0 | 0 | 0 | |
| 3. 3000 Operation of noninstructional services | | | | | | | | | |
| 3100 Food service operations | 70,189 | 11,309 | 13,141 | 66,010 | 564 | 175 | 0 | 115,506 | |
| 3400 Bookstore operations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Total (lines 1-10) | 802,048 | 130,465 | 251,379 | 108,670 | 3,204 | 1,094 | 18 | 115,506 | |
| From federal sources (from line 11 above) | 11,564 | 970 | 32,685 | 2,162 | 0 | 0 | 0 | 0 | |
| From State & local sources (from line 11 above) | 790,484 | 129,495 | 218,694 | 106,508 | 3,204 | 1,094 | 18 | 0 | |
| 4. 4000 Facilities acquisition & construction | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |

| All expense object codes (excluding 6700 and 6900) | Property disbursements |
|---|---------------------------|
| 1. Program 700—Adult/continuing education programs | 0 |
| 2. Program 800—Community college education programs | 0 |
| 3. Program 900—Community services program | 0 |
| 4. Function 3300—Community services operations (programs 700-900) | 0 |

Cash and investments held at June 30, 2024

| | |
|--|---|
| 1. Sinking funds | 0 |
| 2. Bond funds | 0 |
| 3. Other funds, except for any employee retirement funds | 0 |

Long-term and short-term debt

| | |
|---|-------|
| 1. Long-term debt outstanding, July 1, 2023 | 0 |
| 2. Long-term debt issued during FY 2024 | 0 |
| 3. Long-term debt retired during FY 2024 | 0 |
| 4. Long-term debt outstanding, June 30, 2024 | 0 |
| 5. Short-term debt outstanding, July 1, 2023 | 6,711 |
| 6. Short-term debt outstanding, June 30, 2024 | 2,637 |

Property disbursements by type

| | All programs |
|-------------------------------|--------------|
| 1. Intangible assets | 0 |
| 2. Land and land improvements | 0 |
| 3. Buildings | 46,335 |
| 4. Equipment | 69,171 |
| 5. Construction | 0 |

Debt service

| | Programs 100-630 |
|---|------------------|
| 1. 6850 Interest | 0 |
| 2. Redemption of principal | 0 |
| 3. 6800 Other (function 5000, excluding 6850) | 0 |

Revenue from selected federal sources

| | |
|---|---|
| 1. ESEA Title IV—Student Support and Academic Enrichment Grants | 0 |
| 2. ESEA Title IV—21st Century Community Learning Centers | 0 |
| 3. ESEA Title V—Rural Education-Rural and Low-Income School Program | 0 |
| 4. ESEA Title V—Rural Education-Small, Rural School Achievement Program | 0 |

Utilities and energy detail (only function 2600)

| | |
|--------------------------|-------|
| 1. 6410 Utility services | 3,739 |
| 2. 6621-6626 Energy | 133 |

Technology (all functions)

| | |
|--|--------|
| 1. 6330 Technical services | 2,358 |
| 2. 6432 Technology-related repairs and maintenance | 31,228 |
| 3. 6441 Rental of computers and related equipment | 0 |
| 4. 6531 Telecommunications | 17,813 |
| 5. 6650 Technology-related supplies | 300 |
| 6. Technology-related hardware and software | 2,532 |

Support services-instruction detail

| | |
|------------------------------------|-------|
| 1. 2220 Improvement of instruction | 711 |
| 2. 2230 Library/media services | 9,194 |

Additional information for National Public Education Financial Survey (NPEFS) reporting of COVID-19 federal relief projects

| | Programs 100-630 | | | | | | | | | Programs 700-900 | Total |
|---|------------------|------------------------------|--|------------------|--------------------------|--|-----------------------|--|---------------------------|---|--------|
| | Salaries 6100 | Employee benefits 6200 | Purchased services 6300, 6400, 6500 | Supplies 6600 | Dues and fees 6810 | Judgements against the school 6820 | Miscellaneous 6890 | Other 6800 (excluding 6810, 6820, 6850, and 6890) | Property disbursements | All Object Codes (excluding 6900) | |
| Current expenses from COVID-19 federal relief projects | | | | | | | | | | | |
| 1000 Instruction | 11,564 | 970 | 0 | 2,162 | 0 | 0 | 0 | 0 | 0 | 0 | 14,696 |
| 2100, 2200 Student Support Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2300, 2500, 2900 Other Support Services | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2400 School administration | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2600 Operation & maintenance of plant | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 2700 Student transportation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3100 Food service operations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| 3400 Bookstore operations | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total (lines 1-9) | 11,564 | 970 | 0 | 2,162 | 0 | 0 | 0 | 0 | 0 | 0 | 14,696 |

| | Total spending detail | Classroom spending detail |
|---|--------------------------|------------------------------|
| Technology related expenses from COVID-19 federal relief projects | | |
| 1. 6330 Technical services | 0 | 0 |
| 2. 6432 Technology-related repairs and maintenance | 0 | 0 |
| 3. 6441 Rental of computers and related equipment | 0 | 0 |
| 4. 6531 Telecommunications | 0 | 0 |
| 5. 6650 Technology-related supplies & purchased services (less than \$5,000) | 21,469 | 20,856 |
| 6. Technology-related hardware & software (\$5,000 or more) | 26,700 | 17,700 |
| 7. 6641-43 Software reported in library books, textbooks, or instructional aids | 0 | 0 |

| Property disbursement detail for COVID-19 federal relief projects | |
|---|---------|
| 1. Intangible assets | 0 |
| 2. Land and land improvements | 0 |
| 3. Buildings | 40,000 |
| 4. Equipment | 118,616 |
| 5. Construction | 0 |

| Indirect costs from COVID-19 federal relief projects | |
|--|---|
| 1. 6900 Indirect costs | 0 |

| Property disbursements from COVID-19 federal relief projects | |
|--|---|
| 1. Program 700 Adult/continuing education programs | 0 |
| 2. Program 800 Community college education programs | 0 |
| 3. Program 900 Community services program | 0 |

| Debt service detail for COVID-19 federal relief projects | |
|--|---|
| 1. 6850 Interest | 0 |
| 2. Redemption of principal | 0 |

| | Total Award (all fiscal years) | FY 2020 through FY 2023 Expenses and other financing uses | FY 2024 Expenses and other financing uses | Amount remaining to spend |
|---|--------------------------------------|---|--|---------------------------------|
| COVID-19 federal relief projects | | | | |
| 1. Elementary and Secondary School Emergency Relief Funds (ESSER I) | 50,000 | 50,000 | 0 | 0 |
| 2. Elementary and Secondary School Emergency Relief Funds (ESSER II) | 203,348 | 203,348 | 0 | 0 |
| 3. Elementary and Secondary School Emergency Relief Funds (ESSER III) | 58,710 | 44,014 | 14,696 | 0 |
| 4. Governor's Emergency Education Relief Funds (GEER) - includes Acceleration Academies Program | 0 | 0 | 0 | 0 |
| 5. Coronavirus Relief Fund (CRF) — Enrollment Stability Grant (ESG) Program | 26,309 | 26,309 | 0 | 0 |
| 6. Other COVID-19 federal relief projects | 5,742 | 5,742 | 0 | 0 |
| 7. Total | 344,109 | 329,413 | 14,696 | 0 |

| Paycheck Protection Program | |
|---|---|
| 1. Total loan amount received | 0 |
| 2. Total PPP loans spent in all fiscal years | 0 |
| 3. Total loan amount approved for forgiveness | 0 |
| 4. Total amounts returned to Small Business Administration | - |
| 5. Total loan amount remaining (line 1 minus lines 2 and 4, final amount should equal | 0 |

Total FY 2024 expenses + indirect costs, debt service, and property disbursements **14,696**

| | | |
|-----------------------|---------|---------|
| Avg. Daily Membership | 2023 | 2024 |
| Attending | 84,7853 | 75,2960 |

Annual Financial Report Summary

| Project/Program | Beginning Project Balance | Adjusted Beginning Project Balance | Revenues | Indirect costs | Reversions | Budgeted Expenses | Actual Expenses | Capital acquisitions | Redemption of principal | Ending Project Balance |
|--|---------------------------|------------------------------------|-----------|----------------|------------|-------------------|-----------------|----------------------|-------------------------|------------------------|
| Regular Education | | | | | | 922,595 | 1,057,097 | | | |
| Special Education | | | | | | 72,661 | 73,088 | | | |
| Pupil Transportation | | | | | | 4,000 | 812 | | | |
| Dropout Prevention Programs | | | | | | 0 | 0 | | | |
| Joint Career & Tech. Ed. & Voc. Ed. Center | | | | | | 0 | 0 | | | |
| K-3 Reading Program | | | | | | 23,126 | 11,770 | | | |
| Schoolwide and other special projects | 688,749 | | 1,041,830 | | | 1,022,382 | 1,142,767 | 115,506 | 0 | 472,306 |
| Classroom Site | (3,828) | 17,987 | 79,847 | | | 89,565 | 84,055 | 0 | 0 | 13,779 |
| Instructional Improvement | 0 | | 5,484 | | | 3,536 | 5,484 | | | 0 |
| English Language Learner | 0 | | 0 | | | 0 | 0 | | | 0 |
| Compensatory Instruction | 0 | | 0 | | | 0 | 0 | | | 0 |
| Federal Projects | 53,735 | (22,076) | 69,457 | 0 | 0 | 150,319 | 47,381 | 0 | 0 | 0 |
| State Projects | 10,434 | 0 | 14,989 | | 0 | 0 | 14,989 | 0 | 0 | 0 |

Additional reserve information

(see Reserve balance tab for more detail)

(1) The Charter does not have an adopted policy establishing a reserve balance for FY 2024.

(2) The total reserve balance for FY 2024 is:

\$ -

This tab presents information on the amount and planned use of the Charter's project's balances to increase transparency and provide decision-makers, other stakeholders, and the public more complete financial information. It also presents information about policies or guidelines the Charter used to establish target project balance reserve amounts.

A. Project balance amounts and planned uses

| | All Projects |
|--|--------------|
| Prior year ending project balance | |
| 1. FY 2023 ending project balance | 684,660 |
| Current year ending project balance | |
| 2. FY 2024 ending project balance | 486,085 |
| FY 2024 ending project balance details: | |
| 3.a Deficit balance | 0 |
| 3.b Planned to be spent in FY 2025 to support budgeted spending | 0 |
| 3.c Maintained for debt retirement <u>after</u> FY 2025 | 0 |
| 3.d Maintained for capital projects <u>after</u> FY 2025 | 0 |
| 3.e Maintained for retirement contributions <u>after</u> FY 2025 | 0 |
| 3.f Maintained for future financial stability | 486,085 |
| 3.g <i>Maintained for other purposes (Specify)</i> | 0 |
| 3.h <i>Maintained for other purposes (Specify)</i> | 0 |
| 3.i Total project balance (should agree to amount on line 2) | 486,085 |

B. Project balance reserve process or policy Policy number (N/A if no adopted policy exists):

1. Does the Charter have a process or policy it follows to establish a targeted (goal) project balance reserve level that the Charter is working to maintain each year? (Yes or No in cell F26) If the Charter has an adopted policy, enter the policy number in the box provided (cell G26).

| | |
|----|--|
| No | |
|----|--|

Arizona charter schools may operate in a variety of ways including as a single school or as multiple school sites under 1 charter holder or charter management organization. A charter's operating structure may affect project balance decisions. The questions below are intended to provide clarifying information on a charter's operating format for users to consider when reviewing the specific project balance information reported on this page.

2. Does the Charter operate additional school sites with resources that are not reflected in the project balances reported in section A? No

3. Is the Charter a part of another financial reporting entity (e.g., a larger nonprofit organization) with resources that are not reflected in the project balances reported in Section A? No

| | |
|----|--|
| No | |
| No | |

If question 1 was answered yes, complete the table below to describe the Charter's specific FY 2024 targeted and actual project balance reserve amounts and methods used to establish those targeted balance reserve amounts.

| Project(s) | Targeted FY 2024 project balance reserve amount | Actual FY 2024 project balance reserve amount | Method used to establish a targeted project balance reserve amount |
|---------------|---|---|--|
| | | | |
| | | | |
| | | | |
| | | | |
| Total: | 0 | 0 | |

5. The Charter plans to take the following actions related to its ending project balance in FY 2025 and thereafter:

| | |
|---------------------|--------------------------------|
| Charter name | Concordia Charter School, Inc. |
| CTDS number | 078530000 |
| County | Maricopa |

Charters must complete all required detail for each school site, including charters with only one school.

| School # | School name | School CTDS | Unweighted attending student count | Unit code(s) | Primary unit code | Comments |
|-------------------------|------------------------------|-------------|------------------------------------|--------------|-------------------|----------|
| Charterwide | | 078530000 | 75.296 | 100 | 100 | |
| Private schools | | | | | | |
| CTED (Member Districts) | | | | | | |
| School 1 | Concordia Charter School Inc | 078530000 | 75.296 | 100 | 100 | |
| School 2 | | | | | | |
| School 3 | | | | | | |
| School 4 | | | | | | |
| School 5 | | | | | | |
| School 6 | | | | | | |
| School 7 | | | | | | |
| School 8 | | | | | | |
| School 9 | | | | | | |
| School 10 | | | | | | |
| School 11 | | | | | | |
| School 12 | | | | | | |
| School 13 | | | | | | |
| School 14 | | | | | | |
| School 15 | | | | | | |

| Id | Nome | Descrizione | Unita di misura |
|-----|------|-------------|-----------------|
| 1 | 1000 | 1000 | |
| 2 | 1000 | 1000 | |
| 3 | 1000 | 1000 | |
| 4 | 1000 | 1000 | |
| 5 | 1000 | 1000 | |
| 6 | 1000 | 1000 | |
| 7 | 1000 | 1000 | |
| 8 | 1000 | 1000 | |
| 9 | 1000 | 1000 | |
| 10 | 1000 | 1000 | |
| 11 | 1000 | 1000 | |
| 12 | 1000 | 1000 | |
| 13 | 1000 | 1000 | |
| 14 | 1000 | 1000 | |
| 15 | 1000 | 1000 | |
| 16 | 1000 | 1000 | |
| 17 | 1000 | 1000 | |
| 18 | 1000 | 1000 | |
| 19 | 1000 | 1000 | |
| 20 | 1000 | 1000 | |
| 21 | 1000 | 1000 | |
| 22 | 1000 | 1000 | |
| 23 | 1000 | 1000 | |
| 24 | 1000 | 1000 | |
| 25 | 1000 | 1000 | |
| 26 | 1000 | 1000 | |
| 27 | 1000 | 1000 | |
| 28 | 1000 | 1000 | |
| 29 | 1000 | 1000 | |
| 30 | 1000 | 1000 | |
| 31 | 1000 | 1000 | |
| 32 | 1000 | 1000 | |
| 33 | 1000 | 1000 | |
| 34 | 1000 | 1000 | |
| 35 | 1000 | 1000 | |
| 36 | 1000 | 1000 | |
| 37 | 1000 | 1000 | |
| 38 | 1000 | 1000 | |
| 39 | 1000 | 1000 | |
| 40 | 1000 | 1000 | |
| 41 | 1000 | 1000 | |
| 42 | 1000 | 1000 | |
| 43 | 1000 | 1000 | |
| 44 | 1000 | 1000 | |
| 45 | 1000 | 1000 | |
| 46 | 1000 | 1000 | |
| 47 | 1000 | 1000 | |
| 48 | 1000 | 1000 | |
| 49 | 1000 | 1000 | |
| 50 | 1000 | 1000 | |
| 51 | 1000 | 1000 | |
| 52 | 1000 | 1000 | |
| 53 | 1000 | 1000 | |
| 54 | 1000 | 1000 | |
| 55 | 1000 | 1000 | |
| 56 | 1000 | 1000 | |
| 57 | 1000 | 1000 | |
| 58 | 1000 | 1000 | |
| 59 | 1000 | 1000 | |
| 60 | 1000 | 1000 | |
| 61 | 1000 | 1000 | |
| 62 | 1000 | 1000 | |
| 63 | 1000 | 1000 | |
| 64 | 1000 | 1000 | |
| 65 | 1000 | 1000 | |
| 66 | 1000 | 1000 | |
| 67 | 1000 | 1000 | |
| 68 | 1000 | 1000 | |
| 69 | 1000 | 1000 | |
| 70 | 1000 | 1000 | |
| 71 | 1000 | 1000 | |
| 72 | 1000 | 1000 | |
| 73 | 1000 | 1000 | |
| 74 | 1000 | 1000 | |
| 75 | 1000 | 1000 | |
| 76 | 1000 | 1000 | |
| 77 | 1000 | 1000 | |
| 78 | 1000 | 1000 | |
| 79 | 1000 | 1000 | |
| 80 | 1000 | 1000 | |
| 81 | 1000 | 1000 | |
| 82 | 1000 | 1000 | |
| 83 | 1000 | 1000 | |
| 84 | 1000 | 1000 | |
| 85 | 1000 | 1000 | |
| 86 | 1000 | 1000 | |
| 87 | 1000 | 1000 | |
| 88 | 1000 | 1000 | |
| 89 | 1000 | 1000 | |
| 90 | 1000 | 1000 | |
| 91 | 1000 | 1000 | |
| 92 | 1000 | 1000 | |
| 93 | 1000 | 1000 | |
| 94 | 1000 | 1000 | |
| 95 | 1000 | 1000 | |
| 96 | 1000 | 1000 | |
| 97 | 1000 | 1000 | |
| 98 | 1000 | 1000 | |
| 99 | 1000 | 1000 | |
| 100 | 1000 | 1000 | |

| Date | | Description | | Amount | |
|------|-------|-------------|---------------|---------------|---------------|
| Year | Month | Particulars | Debit | Credit | Balance |
| 2018 | Jan | Balance b/d | | | 1000.00 |
| 2018 | Jan | Jan 1 | 1000.00 | | |
| 2018 | Jan | Jan 2 | | 500.00 | 500.00 |
| 2018 | Jan | Jan 3 | 200.00 | | 300.00 |
| 2018 | Jan | Jan 4 | | 100.00 | 200.00 |
| 2018 | Jan | Jan 5 | 100.00 | | 100.00 |
| 2018 | Jan | Jan 6 | | 50.00 | 50.00 |
| 2018 | Jan | Jan 7 | 50.00 | | 0.00 |
| 2018 | Jan | Jan 8 | | 25.00 | 25.00 |
| 2018 | Jan | Jan 9 | 25.00 | | 0.00 |
| 2018 | Jan | Jan 10 | | 12.50 | 12.50 |
| 2018 | Jan | Jan 11 | 12.50 | | 0.00 |
| 2018 | Jan | Jan 12 | | 6.25 | 6.25 |
| 2018 | Jan | Jan 13 | 6.25 | | 0.00 |
| 2018 | Jan | Jan 14 | | 3.125 | 3.125 |
| 2018 | Jan | Jan 15 | 3.125 | | 0.00 |
| 2018 | Jan | Jan 16 | | 1.5625 | 1.5625 |
| 2018 | Jan | Jan 17 | 1.5625 | | 0.00 |
| 2018 | Jan | Jan 18 | | 0.78125 | 0.78125 |
| 2018 | Jan | Jan 19 | 0.78125 | | 0.00 |
| 2018 | Jan | Jan 20 | | 0.390625 | 0.390625 |
| 2018 | Jan | Jan 21 | 0.390625 | | 0.00 |
| 2018 | Jan | Jan 22 | | 0.1953125 | 0.1953125 |
| 2018 | Jan | Jan 23 | 0.1953125 | | 0.00 |
| 2018 | Jan | Jan 24 | | 0.09765625 | 0.09765625 |
| 2018 | Jan | Jan 25 | 0.09765625 | | 0.00 |
| 2018 | Jan | Jan 26 | | 0.048828125 | 0.048828125 |
| 2018 | Jan | Jan 27 | 0.048828125 | | 0.00 |
| 2018 | Jan | Jan 28 | | 0.0244140625 | 0.0244140625 |
| 2018 | Jan | Jan 29 | 0.0244140625 | | 0.00 |
| 2018 | Jan | Jan 30 | | 0.01220703125 | 0.01220703125 |
| 2018 | Jan | Jan 31 | 0.01220703125 | | 0.00 |
| 2018 | Jan | Balance c/d | | | 0.00 |
| 2018 | Feb | Balance b/d | | | 0.00 |
| 2018 | Feb | Feb 1 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 2 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 3 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 4 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 5 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 6 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 7 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 8 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 9 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 10 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 11 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 12 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 13 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 14 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 15 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 16 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 17 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 18 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 19 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 20 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 21 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 22 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 23 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 24 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 25 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 26 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 27 | 0.00 | | 0.00 |
| 2018 | Feb | Feb 28 | | 0.00 | 0.00 |
| 2018 | Feb | Feb 29 | 0.00 | | 0.00 |
| 2018 | Feb | Balance c/d | | | 0.00 |
| 2018 | Mar | Balance b/d | | | 0.00 |
| 2018 | Mar | Mar 1 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 2 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 3 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 4 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 5 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 6 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 7 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 8 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 9 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 10 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 11 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 12 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 13 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 14 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 15 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 16 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 17 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 18 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 19 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 20 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 21 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 22 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 23 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 24 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 25 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 26 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 27 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 28 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 29 | 0.00 | | 0.00 |
| 2018 | Mar | Mar 30 | | 0.00 | 0.00 |
| 2018 | Mar | Mar 31 | 0.00 | | 0.00 |
| 2018 | Mar | Balance c/d | | | 0.00 |

| Account | Debit | Credit |
|------------------------------|--------|--------|
| 101 Cash | | 100.00 |
| 102 Accounts Receivable | | 100.00 |
| 103 Inventory | | 100.00 |
| 104 Prepaid Insurance | | 100.00 |
| 105 Equipment | | 100.00 |
| 106 Accumulated Depreciation | | 100.00 |
| 201 Accounts Payable | 100.00 | |
| 202 Long-Term Debt | 100.00 | |
| 301 Retained Earnings | | 100.00 |
| 302 Common Stock | | 100.00 |
| 303 Dividends | 100.00 | |
| 401 Sales | | 100.00 |
| 402 Cost of Sales | 100.00 | |
| 501 Advertising | 100.00 | |
| 502 Salaries | 100.00 | |
| 503 Rent | 100.00 | |
| 504 Utilities | 100.00 | |
| 505 Depreciation | 100.00 | |
| 506 Interest | 100.00 | |
| 507 Income Tax | 100.00 | |
| 508 Profit | | 100.00 |
| 509 Loss | 100.00 | |
| 510 Other | 100.00 | |
| 601 Dividend | 100.00 | |
| 602 Interest | 100.00 | |
| 603 Income Tax | 100.00 | |
| 604 Profit | | 100.00 |
| 605 Loss | 100.00 | |
| 606 Other | 100.00 | |
| 701 Advertising | 100.00 | |
| 702 Salaries | 100.00 | |
| 703 Rent | 100.00 | |
| 704 Utilities | 100.00 | |
| 705 Depreciation | 100.00 | |
| 706 Interest | 100.00 | |
| 707 Income Tax | 100.00 | |
| 708 Profit | | 100.00 |
| 709 Loss | 100.00 | |
| 710 Other | 100.00 | |
| 801 Advertising | 100.00 | |
| 802 Salaries | 100.00 | |
| 803 Rent | 100.00 | |
| 804 Utilities | 100.00 | |
| 805 Depreciation | 100.00 | |
| 806 Interest | 100.00 | |
| 807 Income Tax | 100.00 | |
| 808 Profit | | 100.00 |
| 809 Loss | 100.00 | |
| 810 Other | 100.00 | |
| 901 Advertising | 100.00 | |
| 902 Salaries | 100.00 | |
| 903 Rent | 100.00 | |
| 904 Utilities | 100.00 | |
| 905 Depreciation | 100.00 | |
| 906 Interest | 100.00 | |
| 907 Income Tax | 100.00 | |
| 908 Profit | | 100.00 |
| 909 Loss | 100.00 | |
| 910 Other | 100.00 | |